

**Outline of speech by Mr. Kevin J. Scheid,  
Deputy General Manager  
NATO Consultation, Command and Control Agency (NC3A)**

**at the 8th Congress on European Security and Defence**

*Mr. Scheid's address will focus on the policy implications of NATO's experiences with command and control, intelligence, surveillance and reconnaissance in multinational operations. It will outline opportunities for cost-effective defence investment through multinational approaches, and the impact of true interoperability on the safety of troops. He will discuss opportunities for Industry and national defence officials.*

Mr. Scheid will address the following points:

**NATO Complexity**

- The complex fabric of the 21<sup>st</sup> century NATO
- New perspective on the Alliance's missions

**History of Consultation, Command and Control (C3)**

- Evolution of command and control since the Battle of the Teutoburg Forest (Varusschlacht)
- The information challenges of asymmetric warfare

**Experiences from the Balkans and Afghanistan**

- Multinational operations at battalion vs. brigade level
- More information, more quickly to lower chains of command
- Expensive systems, the safety of our troops and defence budgets pressure – enter interoperability

**NC3A**

- Who we are
- What we can bring to Nations, Industry
- The business case for interoperability

Click here for a link to Mr. Scheid's biography.



*Enabling NATO's Success in C<sup>4</sup>ISR...*